valora

HALF-YEAR REPORT

2021

GROUP PERFORMANCE

Valora concluded the first half of 2021 with a year-on-year EBIT increase of CHF +9.2 million to CHF 7.4 million. The Group resumed EBIT growth from March to June – the comparable period that was impacted by the COVID-19 crisis in both years – with an increase of CHF +29.5 million. Operating business contributed CHF +16.4 million and the funds received under the German governmental COVID-19 support programme "Überbrückungshilfe III" CHF +13.1 million to EBIT growth in that period. The two additional COVID-19-affected months of January and February, which had contributed strongly to the Group's results in the previous year, had an adverse effect in 2021 of CHF –20.3 million compared to the prior-year period.

Since Valora's business was again strongly impacted by governmental restrictions to contain the virus in all geographies, the Group was forced to maintain reduced opening hours and keep some of its outlets closed. On average, 8% of the Group's points of sale (POS) were closed throughout the first half of the year and 34% had reduced opening hours. As a result, net revenue for the first half of 2021 remained stable at –0.2% compared to the first half of 2020, still substantially below the pre-crisis 2019 level (–19.0%). In March to June, recovery increasingly gained traction thanks to the easing of governmental orders and vaccination progress as the sales decline compared to 2019 was less pronounced than in January and February (–15.7% vs. –26.2%).

In the first half of 2021, Valora generated net revenue of CHF 814.1 million compared to CHF 815.6 million in the prior-year period and external sales amounted to CHF 1,030.4 million compared to CHF 1,085.2 million. For the first half of 2021 as a whole, the two additional COVID-19-affected months of January and February led to sales slightly below their levels in the prior-year period (–0.2% and –5.1%, respectively). For March to June, however, year-on-year growth was +13.8% and +8.5%, respectively. Food sales showed an even accelerated year-on-year increase during that recovery period of +30% and +19%, respectively.

Thanks to a small margin improvement from 43.6% in the prior-year period to 43.8% in the first half of 2021, gross profit remained stable at CHF 356.5 million (HY 2020: CHF 355.3 million). For the months of March to June, this corresponds to year-on-year growth of +19.5%.

Valora continued to pursue its highly disciplined cost management across all units, while cost reductions were partly offset by lower rent concessions, rent increases related to the new SBB contract and higher expenses related to digital innovations and merger & acquisition projects. Besides governmental short-time-working programmes, the Group also made use of "Überbrückungshilfe III". At the same time, Valora continued to support its franchise and agency partners in securing their economic viability. Net operating costs amounted to CHF –349.2 million and remained –2.2% below the CHF –357.2 million in the prior-year period. Compared to pre-crisis levels in the first half of 2019, costs remained lower by CHF 59.1 million or –14.5%.

As a result, Group EBIT for the first half of 2021 amounted to CHF 7.4 million (HY 2020: CHF –1.9 million). Group net profit came to CHF –3.8 million compared to CHF –8.4 million in the prior-year period. Thanks not least to solid NWC management, free cash flow was CHF –0.1 million (HY 2020: CHF 11.5 million). Basically, the cash inflow from operating activities thus financed the Group's cash outflow from investing activities.

The Group confirmed its strong balance sheet with an improved equity ratio before lease liabilities of 50.9% compared to 47.3% as of 31 December 2020. Net debt amounted to CHF 218.0 million compared to CHF 211.8 million as at 31 December 2020. Besides the neutral free cash flow, the relatively stable net debt was also supported by the waiver of the dividend for the 2020 financial year. As a result, the leverage ratio was 2.4x EBITDA (FY 2020: 2.5x) and remained well below the covenant ceiling. The Schuldscheindarlehen II in the amount of EUR 72 million was fully re-paid in April 2021 as scheduled while the incremental capacity from the Group's CHF 70 million capital increase in November 2020 remains fully available for strategic projects.

The resilience of Valora's business model and the stability of its partner network was again confirmed even during the prolonged and more severe than expected crisis during the first half of 2021. In addition to the highly disciplined cost management across all business areas, Valora continued to support its franchise and agency partners financially, resulting in a churn rate remaining at the pre-crisis level. Thanks to short-time working schemes, Valora avoided significant lay-offs and is well positioned for the expected further recovery in the coming months. Significant progress was made in strengthening in-house development capabilities for Valora's digital solutions. In recent months, Valora has also intensified its focus on M&A activity concentrating on network expansion in existing geographies to strengthen the Group's core business. Valora is convinced of the value creation potential of its established foodvenience strategy and continues to invest along all strategic priorities.

Looking ahead, Valora confirms its expectation to return to operational pre-crisis profitability within the next 6-9 months based on the progress of vaccination programmes and related recovery. For 2021, Valora expects EBIT of CHF 25 to 35 million and for 2022 of CHF 70 million (+/– ~10%). This estimate anticipates that the COVID-19 vaccination programmes continue to prove their effectiveness, that governmental restrictions will be eased considerably with the concomitant recovery in footfall and sales, and that no significant governmental restrictions to contain possible future virus waves are necessary.

A NET REVENUE

Net revenue (NR) in CHF million	**2021**	**2021 share in %**	2020	2020 share in %	Change	in local currency
Retail CH	519.2	63.8 %	516.0	63.3 %	+0.6 %	+0.6 %
Retail DE / LU / AT	177.7	21.8 %	181.4	22.2 %	–2.0 %	–4.7 %
Retail Division	697.0	85.6 %	697.4	85.5 %	–0.1 %	–0.8 %
Food Service Division	106.9	13.1 %	112.3	13.8 %	–4.8 %	–6.3 %
Other	10.2	1.3 %	5.9	0.7 %	+72.7 %	+72.7 %
Total Group	**814.1**	**100.0 %**	**815.6**	**100.0 %**	**–0.2 %**	**–1.0 %**
Switzerland	558.8	68.6 %	554.6	68.0 %	+0.8 %	+0.8 %
Elsewhere	255.3	31.4 %	261.0	32.0 %	–2.2 %	–4.7 %

In the first half of 2021, Valora generated net revenue of CHF 814.1 million compared to CHF 815.6 million in the prior-year period and external sales amounted to CHF 1,030.4 million compared to CHF 1,085.2 million. For the first half of 2021 as a whole, the two additional COVID-19-affected months of January and February led to sales slightly below their levels in the prior-year period (–0.2 % and –5.1 %, respectively). For March to June, however, year-on-year growth was +13.8 % and +8.5 %, respectively. Food sales showed an even accelerated year-on-year increase during that recovery period of +30 % and +19 %, respectively.

Retail CH reported net revenue of CHF 519.2 million compared to CHF 516.0 million in the first half of 2020, a slight year-on-year increase of +0.6 %. From March to June, net revenue increased by +8.6 % with most categories showing a positive sales development. The food category recorded growth of +21.7 % during that period. In external sales, net of effects from changes in operating models (conversion of franchise stores to agencies), the food category showed an increase of +10.3 % from March to June.

Retail DE / LU / AT earned net revenue of CHF 177.7 million compared to CHF 181.4 million in the prior-year period, corresponding to a sales decrease of –4.7 % in local currency. From March to June, the unit increased its net revenue by +8.6 % in local currency, with higher sales in all product categories.

Food Service posted net revenue of CHF 106.9 million compared to CHF 112.3 million in the first half of 2020, a decrease of –6.3 % in local currency driven by the sales decline in January and February. From March to June, the division's net revenue increased by +38.8 % in local currency. Food Service CH net revenue increased by +39.6 % in the respective period. Food Service DE, on the other hand, recorded a slight decline of –2.7 % in local currency – which corresponds to a slight increase of +1.6 % in local currency in external sales. The out-of-home food market in Germany was clearly more affected by government restrictions than in Switzerland during the first half of 2021. Food Service B2B delivered the strongest growth rate within the Group of +58.8 % in local currency from March to June, whereby Ditsch USA generated record sales having already fully recovered.

Net revenue in the **Other** segment increased thanks to bob Finance.

B GROSS PROFIT

Gross profit in CHF million	**2021**	**2021 share in %**	**2021 % of NR**	2020	2020 share in %	2020 % of NR	Change	in local currency
Retail CH	213.5	59.9 %	41.1 %	202.7	57.0 %	39.3 %	+ 5.3 %	+ 5.3 %
Retail DE / LU / AT	61.0	17.1 %	34.3 %	62.2	17.5 %	34.3 %	− 2.0 %	− 4.7 %
Retail Division	274.5	77.0 %	39.4 %	264.9	74.6 %	38.0 %	+ 3.6 %	+ 2.9 %
Food Service Division	78.1	21.9 %	73.0 %	86.4	24.3 %	76.9 %	− 9.6 %	− 11.0 %
Other	4.0	1.1 %	38.9 %	4.0	1.1 %	68.3 %	− 1.7 %	− 1.7 %
Total Group	**356.5**	**100.0 %**	**43.8 %**	**355.3**	**100.0 %**	**43.6 %**	**+ 0.3 %**	**− 0.5 %**

Thanks to a small margin improvement from 43.6 % in the prior-year period to 43.8 % in the first half of 2021, gross profit remained stable at CHF 356.3 million (2020: CHF 355.3 million). For the months of March to June, this corresponds to year-on-year growth of + 19.4 %.

Gross profit at **Retail CH** increased by + 5.3 % to CHF 213.5 million (2020: CHF 202.7 million). The unit's margin improved by + 1.8 percentage points to 41.1 %, driven by positive sales-mix effects and supported by resilient promotional income.

Retail DE / LU / AT recorded gross profit of CHF 61.0 million compared to CHF 62.2 million in the prior-year period. The margin held up at 34.3 %.

Food Service reported gross profit of CHF 78.1 million for the first half of 2021 compared to CHF 86.4 million in the prior-year period. The gross profit margin amounted to 73.0 % compared to 76.9 % in the first half of 2020. The decrease was due in particular to portfolio mix effects, basically a higher share of B2B sales.

C OPERATING COSTS, NET

Net operating costs in CHF million	**2021**	**2021 share in %**	**2021 % of NR**	2020 restated [1]	2020 restated [1] share in %	2020 restated [1] % of NR	Change	Change in local currency
Retail CH	–204.4	58.6 %	–39.4 %	–194.6	54.5 %	–37.7 %	+5.1 %	+5.1 %
Retail DE / LU / AT	–51.1	14.6 %	–28.7 %	–60.3	16.9 %	–33.2 %	–15.2 %	–17.5 %
Retail Division	–255.5	73.2 %	–36.7 %	–254.9	71.3 %	–36.5 %	+0.3 %	–0.4 %
Food Service Division	–84.7	24.2 %	–79.2 %	–97.1	27.2 %	–86.5 %	–12.8 %	–14.3 %
Other	–9.0	2.6 %	n.m.	–5.2	1.5 %	n.m.	+72.4 %	+72.6 %
Total Group	**–349.2**	**100.0 %**	**–42.9 %**	**–357.2**	**100.0 %**	**–43.8 %**	**–2.2 %**	**–3.1 %**

[1] Please see note 4 in the financial report.

Valora continued to pursue its highly disciplined cost management across all units, while cost reductions were partly offset by lower rent concessions, rent increases related to the new SBB contract and higher expenses related to digital innovations and merger & acquisition projects. Besides governmental short-time-working programmes, the Group also made use of "Überbrückungshilfe III". At the same time, Valora continued to support its franchise and agency partners in securing their economic viability. Net operating costs amounted to CHF –349.2 million and remained –2.2 % below the CHF –357.2 million in the prior-year period. Compared to pre-crisis levels in the first half of 2019, costs remained lower by CHF 59.1 million or –14.5 %.

Retail CH reported net operating costs of CHF –204.4 million compared to CHF –194.6 million in the first half of 2020. Substantially lower rent concessions (CHF –12.7 million) lead to the increased cost base. As a result, the cost ratio in percent of net revenue amounted to –39.4 % (HY 2020: –37.7 %).

Retail DE / LU / AT further reduced its costs by –17.5 % in local currency to CHF –51.1 million (HY 2020: CHF –60.3 million). Major effects resulted from decreased personnel expenses, rent concessions and "Überbrückungshilfe III". As a result, the unit's cost ratio improved by +4.5 percentage points to –28.7 %.

Food Service further reduced its net operating costs by –14.3 % in local currency to CHF –84.7 million – compared to an already streamlined basis in the first half of 2020 (CHF –97.1 million). The additional savings are particularly related to lower personnel expenses, generally very tight cost control, higher rent concessions and "Überbrückungshilfe III". The cost ratio amounted to –79.2 % compared to –86.5 % in the first half of 2020.

Higher costs in the **Other** segment are particularly due to increased expenses related to digital innovations and M&A projects.

D OPERATING PROFIT (EBIT)

Operating profit (EBIT) in CHF million	**2021**	**2021 share in %**	**2021 % of NR**	2020 restated [1]	2020 restated [1] share in %	2020 restated [1] % of NR	Change	Change in local currency
Retail CH	9.1	123.2 %	1.8 %	8.1	–437.7 %	1.6 %	+11.9 %	+11.9 %
Retail DE / LU / AT	9.9	134.0 %	5.6 %	2.0	–105.2 %	1.1 %	+405.6 %	+377.6 %
Retail Division	19.0	257.2 %	2.7 %	10.1	–542.9 %	1.4 %	+88.2 %	+86.1 %
Food Service Division	–6.6	–89.4 %	–6.2 %	–10.8	580.1 %	–9.6 %	n.m.	n.m.
Other	–5.0	–67.9 %	n.a.	–1.2	62.8 %	n.a.	n.m.	n.m.
Total Group	**7.4**	**100.0 %**	**0.9 %**	**–1.9**	**100.0 %**	**–0.2 %**	**n.m.**	**n.m.**

[1] Please see note 4 in the financial report.

As a result, Group EBIT for the 2020 financial year amounted to CHF 7.4 million (HY 2020: CHF –1.9 million).

Retail CH recorded EBIT growth from CHF 8.1 million in the prior-year period to CHF 9.1 million in the first half of 2021, despite substantially lower rent concessions. This corresponds to an EBIT increase of CHF +4.1 million from March to June. The EBIT margin increased by +0.2 percentage points to 1.8 % for the first half of 2021. In EBITDA, the unit contributed CHF 19.4 million to the Group’s results at an EBITDA margin of 3.7 % (HY 2020: CHF 20.1 million and 3.9 %, respectively).

Retail DE / LU / AT increased EBIT by CHF +7.9 million to CHF 9.9 million. From March to June, this corresponds to an EBIT increase of CHF +4.8 million, even excluding the positive effect from “Überbrückungshilfe III”. For the first half of 2021, the EBIT margin amounted 5.6 %. Excluding the positive effect from “Überbrückungshilfe III”, the unit’s EBIT margin was 2.8 %, exceeding its pre-crisis level in the first half 2019 of 2.5 % (HY 2020: 1.1 %). The unit’s EBITDA contribution was CHF 16.8 million corresponding to an EBITDA margin of 9.4 % (HY 2020: CHF 8.4 million and 4.6 %, respectively).

Food Service EBIT was CHF –6.6 million compared to CHF –10.8 million in the prior-year period. March to June showed a year-on-year EBIT increase of CHF +10.7 million, even excluding the positive effect from “Überbrückungshilfe III”. This positive development emphasises the substantial operating leverage potential of the division in the further recovery of the crisis and beyond. Food Service EBITDA was CHF 7.3 million (HY 2020: CHF 2.7 million).

E FINANCIAL RESULT, TAXES AND NET PROFIT

Group net profit came to CHF –3.8 million compared to CHF –8.4 million in the prior-year period.

The net financial result improved from CHF –13.0 million to CHF –10.3 million in the first half of 2021. A positive exchange rate impact and lower IFRS 16 related interest contributed in particular to the positive development.
In the first half of 2021, tax expenses amounted to CHF –0.9 million – whereby the funds from "Überbrückungshilfe III" were fully taxable – compared to tax income of CHF 6.5 million in the prior-year period. The tax income in 2020 was due to the release of a provision and deferred taxation. These effects, added to the EBIT outlined above, led to a Group net profit of CHF –3.8 million compared to CHF –8.4 million in the prior-year period.

F LIQUIDITY, CASH FLOW AND KEY FINANCIAL DATA

Thanks not least to solid NWC management, free cash flow was CHF –0.1 million (HY 2020: CHF 11.5 million). Basically, the cash inflow from operating activities thus financed the Group's cash outflow from investing activities. The Group confirmed its strong balance sheet with an improved equity ratio before lease liabilities of 50.9% compared to 47.3% as of 31 December 2020. Net debt amounted to CHF 218.0 million compared to CHF 211.8 million as at 31 December 2020. As a result, the leverage ratio was 2.4x EBITDA (FY 2020: 2.5x) and remained well below the covenant ceiling.

In the first half of 2021, free cash flow was CHF –0.1 million (HY 2020: CHF 11.5 million). The Group's EBITDA amounted to CHF 39.3 million compared to CHF 30.7 million in the first half of 2021. Cash flow from operating activities came to CHF 19.2 million and remained below the prior-year level of CHF 46.6 million. This was particularly due to NWC, as the prior-year period's figure included the one-time inflow effect from the reduction of NWC thanks to renegotiated payment terms. In total, cash flow from operating activities financed the Group's cash outflow from investing activities (CHF –19.3 million, 2020: CHF –35.1 million).

Net debt as of 30 June 2021 of CHF 218.0 million remained fairly stable compared to its level of 31 December 2020 (CHF 211.8 million), also supported by the waiver of the dividend for the 2020 financial year. Cash and cash equivalents amounted to CHF 149.9 million as of 30 June 2021 and remained below their levels of 31 December 2020 (CHF 229.7 million) after the repayment of the EUR 72 million Schuldscheindarlehen II in April 2021. The leverage ratio was 2.4x EBITDA (FY 2020: 2.5x) and remained well below the covenant ceiling. Including lease liabilities, net debt amounted to CHF 1,228.2 million compared to CHF 1,239.5 million at year-end 2020.

The equity ratio before lease liabilities improved from 47.3% as at 31 December 2020 to 50.9% as at 30 June 2021 particularly thanks to the reduced liabilities after the repayment of the Schuldscheindarlehen II in April 2021. Including lease liabilities, the equity ratio was 29.5% (28.0% as at 31 December 2020).

With the results of the first half of 2021, the incremental capacity from the Group's capital increase in November 2020 remains fully available for strategic projects.

G RETURN ON CAPITAL EMPLOYED

ROCE [1]	**30.06.2021**		31.12.2020	Percent-age-point change	30.06.2021	31.12.2020	change
in %		without Goodwill			Capital Employed	Capital Employed	
Retail CH	14.1 %	24.8 %	11.2 %	2.9 %	125.0	151.8	– 17.6 %
Retail DE / LU / AT	12.4 %	30.0 %	6.9 %	5.4 %	149.5	152.0	– 1.7 %
Retail Division	13.2 %	27.2 %	9.1 %	4.1 %	274.5	303.8	– 9.6 %
Food Service Division	n.m.	n.m.	n.m.	n.m.	666.9	665.7	0.2 %
Total Group [2]	**2.2 %**	**4.6 %**	**1.3 %**	**0.9 %**	**1 036.4**	**1 056.7**	**– 1.9 %**

[1] Capital employed is the average measured over the preceding 13 months. EBIT is the aggregate operating profit for the preceding 12 months.
[2] Consolidated EBIT includes Corporate costs and consolidated capital employed includes operating cash and cash equivalents relating to continuing operations.

Still impacted by the crisis, return on capital employed (ROCE) amounted to 2.2 % as at 30 June 2021 (2020: 1.3 %). Excluding goodwill, the Group's ROCE was 4.6 %. For the Retail division, ROCE amounted to 13.2 % and to 24.8 % excluding goodwill.

The return on capital employed (ROCE) is the ratio of the EBIT generated over the past 12 months to the average capital invested (including goodwill). As at 30 June 2021, the Group's ROCE amounted to 2.2 %.

ROCE for **Retail CH** increased from 11.2 % to 14.1 % as at 30 June 2021. The improvement was both attributable to the higher EBIT and the reduced capital employed driven by NWC improvements. Excluding goodwill, the unit's ROCE was 24.8 %.

Retail DE / LU / AT improved ROCE from 6.9 % in 2020 to 12.4 % as at 30 June 2021. Basically, the positive development was driven by the unit's EBIT growth. Excluding goodwill, ROCE amounted to 30.0 %.

Given its high-exposure to the out-of-home food market, **Food Service** EBIT remained below break-even. Due to the negative result, ROCE is not meaningful to report. The unit's capital employed remained fairly stable.

Valora Holding AG

Franz Julen
Chairman

Michael Mueller
CEO

KEY FINANCIAL DATA

		30.06.2021	30.06.2020 restated	Change
External sales	**CHF million**	**1 030.4**	**1 085.2**	– 5.1 %
Net revenue	**CHF million**	**814.1**	**815.6**	– 0.2 %
EBITDA	**CHF million**	**39.3**	**30.7**	+ 28.2 %
in % of net revenues		4.8	3.8	
Operating profit / (loss) (EBIT)	**CHF million**	**7.4**	**– 1.9**	n.m.
in % of net revenues		0.9	– 0.2	
Net profit / (loss)	**CHF million**	**– 3.8**	**– 8.4**	n.m.
in % of net revenues		– 0.5	– 1.0	
in % of equity [1]		– 1.1	– 2.7	
Net cash provided by (used in)				
Operating activities	CHF million	96.2	114.9	– 16.3 %
Investment in property, plant, equipment and intangible assets	CHF million	– 19.5	– 35.6	– 45.3 %
Proceeds from sales of property, plant, equipment and intangible assets	CHF million	0.2	0.5	– 61.1 %
Repayments of lease liabilities	CHF million	– 88.5	– 79.5	+ 11.2 %
Lease payments received from finance leases	CHF million	11.6	11.2	+ 4.3 %
Free cash flow	**CHF million**	**– 0.1**	**11.5**	n.m.
Earnings per share [1]	**CHF**	**– 0.87**	**– 2.12**	n.m.
Number of outlets operated by Valora		**1 812**	**1 834**	– 1.2 %
of which agencies		1 154	1 146	+ 0.7 %
Number of franchise outlets		**832**	**871**	– 4.5 %
		30.06.2021	31.12.2020	
Share price	**CHF**	**194.60**	**173.80**	+ 12.0 %
Market capitalisation	**CHF million**	**853**	**762**	+ 11.9 %
Cash and cash equivalents	**CHF million**	**149.9**	**229.7**	– 34.8 %
Interest-bearing debt	**CHF million**	**1 378.1**	**1 469.2**	– 6.2 %
Equity	**CHF million**	**686.0**	**685.0**	+ 0.1 %
Total liabilities and equity	**CHF million**	**2 328.1**	**2 445.9**	– 4.8 %
Number of employees	**FTE**	**3 395**	**3 578**	– 5.1 %

All totals and percentages are based on unrounded figures from the consolidated financial statements.
[1] Annualised net profit as % of the average equity

VALORA CONSOLIDATED INTERIM FINANCIAL STATEMENTS 2021 (UNAUDITED)

CONSOLIDATED INTERIM INCOME STATEMENT

1 January to 30 June, in CHF 000 (except per-share amounts)	**Notes**	**2021** unaudited	%	2020 unaudited restated [1]	%
Net revenue	7	**814 092**	**100.0 %**	**815 616**	**100.0 %**
Cost of goods and materials		–457 549	–56.2 %	–460 280	–56.4 %
Personnel expenses		–102 100	–12.5 %	–106 827	–13.1 %
Other operating expenses	8	–171 875	–21.1 %	–174 263	–21.4 %
Depreciation, amortisation and impairments		–111 043	–13.6 %	–108 130	–13.3 %
Other income	9	36 299	4.5 %	32 562	4.0 %
Other expenses		–448	–0.1 %	–536	–0.1 %
Operating profit / (loss) (EBIT)		**7 377**	**0.9 %**	**–1 857**	**–0.2 %**
Financial income	10	1 590	0.2 %	948	0.1 %
Financial expenses	10	–11 906	–1.5 %	–13 960	–1.7 %
Earnings before income taxes		**–2 939**	**–0.4 %**	**–14 869**	**–1.8 %**
Income taxes		–862	–0.1 %	6 494	0.8 %
Net profit / (loss) attributable to shareholders of Valora Holding AG		**–3 802**	**–0.5 %**	**–8 376**	**–1.0 %**
Earnings per share					
Diluted and basic (in CHF)		**–0.87**		**–2.12**	

[1] See note 4.

CONSOLIDATED INTERIM STATEMENT OF COMPREHENSIVE INCOME

1 January to 30 June, in CHF 000	**2021** unaudited	2020 unaudited restated [1]
Net profit / (loss)	**–3 802**	**–8 376**
Remeasurements of defined benefit liability / asset	613	1 832
Income tax effect	–114	–366
Items that will not be reclassified to profit or loss	**499**	**1 466**
Currency translation adjustments	5 029	–5 832
Items that may be reclassified to profit or loss	**5 029**	**–5 832**
Other comprehensive income	**5 528**	**–4 367**
Total comprehensive income	**1 726**	**–12 743**

[1] See note 4.

CONSOLIDATED INTERIM BALANCE SHEET

ASSETS

in CHF 000	Notes	30.06.2021 unaudited	%	31.12.2020	%
Current assets					
Cash and cash equivalents		149 887		229 727	
Trade accounts receivable		45 692		58 397	
Inventories		134 053		143 168	
Current income tax receivables		3 309		2 508	
Current lease receivables	12	21 275		22 517	
Other current receivables		91 418		81 239	
Total current assets		**445 634**	**19.1 %**	**537 557**	**22.0 %**
Non-current assets					
Property, plant and equipment		251 242		261 787	
Right-of-use assets	11	897 709		909 802	
Goodwill, software and other intangible assets		643 509		643 643	
Investment in associates and joint ventures		25		25	
Financial assets		6 119		6 387	
Non-current lease receivables	12	60 036		66 170	
Deferred income tax assets		23 802		20 512	
Total non-current assets		**1 882 442**	**80.9 %**	**1 908 327**	**78.0 %**
Total assets		**2 328 076**	**100.0 %**	**2 445 884**	**100.0 %**

LIABILITIES AND EQUITY

in CHF 000	Notes	30.06.2021 unaudited	%	31.12.2020	%
Current liabilities					
Current financial liabilities	13	0		77 839	
Current lease liabilities	11	171 966		170 017	
Trade accounts payable		157 552		186 617	
Current income tax liabilities		2 319		6 677	
Other current liabilities		83 172		82 518	
Total current liabilities		**415 009**	**17.8 %**	**523 667**	**21.4 %**
Non-current liabilities					
Non-current lease liabilities	11	838 284		857 699	
Other non-current liabilities		371 080		366 917	
Non-current pension obligations		174		168	
Deferred income tax liabilities		17 487		12 388	
Total non-current liabilities		**1 227 025**	**52.7 %**	**1 237 172**	**50.6 %**
Total liabilities		**1 642 034**	**70.5 %**	**1 760 839**	**72.0 %**
Equity					
Share capital		4 390		4 390	
Treasury shares		– 1 688		– 1 002	
Retained earnings		769 639		772 984	
Cumulative translation adjustments		– 86 299		– 91 328	
Total equity		**686 042**	**29.5 %**	**685 045**	**28.0 %**
Total liabilities and equity		**2 328 076**	**100.0 %**	**2 445 884**	**100.0 %**

CONSOLIDATED INTERIM CASH FLOW STATEMENT

1 January to 30 June, in CHF 000	2021 unaudited	2020 unaudited restated [1]
Operating profit / (loss) (EBIT)	**7 377**	**– 1 857**
Cash flows from operating activities		
Depreciation and impairments of property, plant and equipment	23 408	24 417
Depreciation and impairments of right-of-use assets	79 076	75 577
Amortisation and impairments of intangible assets	8 559	8 136
Other non-cash transactions	2 017	2 410
Change in net working capital	– 9 034	20 217
Cash flows from operating activities before interests and taxes	**111 404**	**128 900**
Interest paid on financial liabilities	– 3 766	– 4 317
Interest paid on lease liabilities	– 8 907	– 10 006
Income taxes paid	– 4 232	– 470
Interest received from lease receivables	819	901
Other interest and dividends received	891	– 115
Cash flows from operating activities	**96 209**	**114 894**
Cash flows from investing activities		
Investment in property, plant, equipment and intangible assets	– 19 458	– 35 560
Proceeds from the sale of property, plant, equipment and intangible assets	183	470
Lease payments received from finance leases	11 558	11 222
Proceeds from sale of / (investment in) financial assets	308	– 4 007
Cash flows used in investing activities	**– 7 410**	**– 27 875**
Cash flows from financing activities		
Repayments of current financial liabilities	– 79 864	– 550
Repayments of lease liabilities	– 88 552	– 79 505
Change in non-current financial liabilities	209	– 661
Repayments of non-current financial liabilities	– 480	– 434
Purchase of treasury shares	– 7 133	– 7 974
Sale of treasury shares	6 404	7 613
Cash flows used in financing activities	**– 169 417**	**– 81 512**
Net change in cash and cash equivalents	**– 80 618**	**5 507**
Exchange rate differences on cash and cash equivalents	778	– 644
Cash and cash equivalents at the beginning of the year	229 727	122 651
Cash and cash equivalents at 30 June	**149 887**	**127 515**

[1] See note 4.

CONSOLIDATED INTERIM STATEMENT OF CHANGES IN EQUITY

Equity

in CHF 000	Share capital	Treasury shares	Retained earnings	Cumulative translation adjustments	Total equity
Balance on 1 January 2020	**3 990**	**–12 849**	**722 300**	**–87 322**	**626 119**
Net profit/(loss)			–8 376		–8 376
Other comprehensive income			1 466	–5 832	–4 367
Total comprehensive income	**0**	**0**	**–6 910**	**–5 832**	**–12 743**
Share-based remuneration			1 033		1 033
Purchase of treasury shares		–7 974			–7 974
Sale of treasury shares		9 555	–2 975		6 580
Balance on 30 June 2020 [1]	**3 990**	**–11 268**	**713 448**	**–93 155**	**613 015**
Balance on 1 January 2021	**4 390**	**–1 002**	**772 984**	**–91 328**	**685 045**
Net profit/(loss)			–3 802		–3 802
Other comprehensive income			499	5 029	5 528
Total comprehensive income	**0**	**0**	**–3 303**	**5 029**	**1 726**
Share-based remuneration			1 264		1 264
Purchase of treasury shares		–7 133			–7 133
Sale of treasury shares		6 447	–1 307		5 140
Balance on 30 June 2021	**4 390**	**–1 688**	**769 639**	**–86 299**	**686 042**

[1] See note 4.

NOTES TO THE CONSOLIDATED INTERIM FINANCIAL STATEMENTS

1 INFORMATION REGARDING THE GROUP

Valora Holding AG ("Valora") is a publicly listed company on SIX Swiss Exchange with headquarters in 4132 Muttenz, Hofackerstrasse 40, Switzerland. Valora is a leading small-scale retailer in the convenience and food service sector. The Retail business segment of Valora Group operates small-outlet convenience retail units in high-frequency locations. Its Food Service segment maintains an integrated value chain covering all phases from lye bread production to wholesaling (B2B) and the operation of takeaway concepts (B2C).

The Board of Directors of Valora Holding AG approved the issuance of these consolidated interim financial statements on 20 July 2021.

2 SIGNIFICANT ACCOUNTING POLICIES

The consolidated interim financial statements for the six months to 30 June 2021 were prepared in accordance with the International Accounting Standard "IAS 34 Interim Financial Reporting" and are presented in Swiss francs (CHF). The consolidated interim financial statements do not include all information and disclosures required for annual financial statements and should be read in conjunction with the consolidated annual financial statements for the financial year ended 31 December 2020.

The consolidated interim financial statements were prepared in accordance with the accounting policies described in Valora's 2020 consolidated financial statements and the accounting principles adopted on 1 January 2021.

Due to rounding, this report may contain minor discrepancies between totals and percentages and their component elements.

3 CHANGES TO ACCOUNTING POLICIES

On 31 March 2021, the International Accounting Standards Board (IASB) has extended by one year up to 30 June 2022 the application period of the practical expedient in IFRS 16 Leases to help lessees accounting for COVID-19-related rent concessions.

The amendment permits lessees, as a practical expedient, not to assess whether rent concessions occurring as a direct consequence of the COVID-19 pandemic are lease modifications. Valora continues to apply the practical expedient as from 1 January 2021. Consequently, the Group presented rent concessions due to COVID-19 in other income (see note 9). The full amount of the rent concession was recognised at the time it was granted. See also note 4.

Other amendments to existing IFRS adopted on 1 January 2021 had no material impact on these financial statements.

4 RESTATEMENT

As disclosed in the annual report 2020, Valora early adopted COVID-19 Related Rent Concessions- Amendment to IFRS 16, issued by the IASB in May 2020, in financial year 2020. The Group applies the practical expedient not to assess whether eligible rent concessions that are a direct consequence of the COVID-19 pandemic are lease modifications.

In the first half-year 2020, the amendment to IFRS 16 did not provide explicit guidance about how a lessee accounts for a rent concession when applying the practical expedient. Therefore, Valora recorded the rent concessions linearly over the duration of the reduction and reported them proportionally in the published 2020 half-year results. In line with the additional guidance published on the amendment during the second half of 2020, the Group adopted its final accounting policy to recognise eligible rent concession as other income at the time it is granted by the landlord. For the first half-year 2020, Valora recorded rent concessions received on a linear basis of the period of the reduction in lease payments as a reduction of lease expenses within other operating expenses.

In these consolidated interim financial statements the comparative information for the first half-year 2020 has been restated with the following adjustments made:

Condensed consolidated interim income statement

1 January to 30 June 2020, in CHF 000 (except per-share amounts)	Reported	Adjustments	Restated
Net revenue	**815 616**	**0**	**815 616**
Cost of goods and materials	–460 280	0	–460 280
Personnel expenses	–106 827	0	–106 827
Other operating expenses	–172 513	–1 750	–174 263
Depreciation, amortisation and impairments	–108 130	0	–108 130
Other income	21 796	10 766	32 562
Other expenses	–536	0	–536
Operating profit / (loss)	**–10 873**	**9 016**	**–1 857**
Financial income	948	0	948
Financial expenses	–13 965	5	–13 960
Earnings before income taxes	**–23 890**	**9 021**	**–14 869**
Income taxes	8 034	–1 540	6 494
Net profit / (loss)	**–15 856**	**7 481**	**–8 376**
Earnings per share	**–4.02**	**1.90**	**–2.12**

Condensed consolidated interim statement of comprehensive income

1 January to 30 June 2020, in CHF 000	Reported	Adjustments	Restated
Net profit / (loss)	**–15 856**	**7 481**	**–8 376**
Items that will not be reclassified to profit and loss	**1 466**	**0**	**1 466**
Currency translation adjustments	–5 894	62	–5 832
Items that may be reclassified to profit and loss	**–5 894**	**62**	**–5 832**
Other comprehensive income	**–4 429**	**62**	**–4 367**
Total comprehensive income	**–20 285**	**7 543**	**–12 743**

Condensed consolidated interim cash flow statement

1 January to 30 June 2020, in CHF 000	Reported	Adjustments	Restated
Operating profit / (loss)	–10 873	9 016	–1 857
Depreciation, amortisation and impairments	108 130	0	108 130
Other non-cash transactions	2 410	0	2 410
Change in net working capital	29 233	–9 016	20 217
Interest and taxes, net	–14 006	0	–14 006
Cash flows from operating activities	**114 894**	**0**	**114 894**
Cash flows used in investing activities	**–27 875**	**0**	**–27 875**
Cash flows used in financing activities	**–81 512**	**0**	**–81 512**
Net change in cash and cash equivalents	**5 507**	**0**	**5 507**

Condensed consolidated interim statement of changes in equity

1 January to 30 June 2020, in CHF 000	Reported	Adjustments	Restated
Share capital	3 990	0	3 990
Treasury shares	–11 268	0	–11 268
Retained earnings	705 967	7 481	713 448
Cumulative translation adjustments	–93 216	62	–93 155
Total equity on 30 June 2020	**605 473**	**7 543**	**613 015**

5 IMPACT OF COVID-19 ON THESE FINANCIAL STATEMENTS

Valora's business was again strongly impacted by governments' restrictions to contain the virus in all countries in which Valora has operating activities. The Group was forced to maintain reduced opening hours and keep some of its outlets closed. However, the resilience of Valora's business model and the stability of its partner network has been proven even during the prolonged and more severe than expected crisis during the first half of 2021.

The two additional COVID-19-affected months January and February, which had contributed strongly to the Group's results in the previous year, had an adverse effect in 2021 compared to the prior-year period. Although frequencies as well as demand have fallen short of expectations due to the COVID-19 pandemic, clear signs of recovery have already been experienced towards the end of the first half of 2021.

The Group resumed operating growth in the period of March to June. The progress of vaccination programmes and the related recovery lead to reasonable optimism for the second half of 2021.

In the first half of 2021, the Group did not experience any significant decline in net cash flows nor operating profits that would justify to revise the planning assumptions. Therefore, no goodwill impairment indicators were identified.

Rent concessions received from various landlords were recognised in accordance with IFRS 16 directly in the income statement at the time the concessions were granted (see notes 4 and 9).

Government grants received from the short-time working programme were directly offset against personnel expenses.

Further, the Group has received funds related to the German governmental COVID-19 support programme. These funds have been recognized in other income (see note 9).

6 SEGMENT REPORTING

Segment data by division

in CHF 000	Valora Retail	Food Service	Others	Elimination	Total Group
Segment information for the six months to 30.06.2021					
Net revenue					
Total	**696 971**	**106 893**	**10 228**	**0**	**814 092**
From third parties	696 971	106 893	10 228	0	814 092
Depreciation, amortisation and impairments	79 127	29 665	2 252	0	111 043
thereof right-of-use assets	61 924	15 797	1 355	0	79 076
Operating result (EBIT)					
Total	**18 974**	**–6 592**	**–5 006**	**0**	**7 377**
Operating result (EBIT) in % of net revenue	2.7	–6.2			0.9
Segment assets					
Total	**1 439 432**	**1 003 483**	**600 954**	**–715 795**	**2 328 076**
Segment liabilities					
Total	**964 338**	**605 868**	**787 623**	**–715 795**	**1 642 034**
Segment information for the six months to 30.06.2020, restated					
Net revenue					
Total	**697 348**	**112 341**	**5 927**	**0**	**815 616**
From third parties	697 348	112 341	5 927	0	815 616
Depreciation, amortisation and impairments	76 804	29 575	1 751	0	108 130
thereof right-of-use assets	59 244	16 150	183	0	75 577
Operating result (EBIT)					
Total	**9 921**	**–10 774**	**–1 005**	**0**	**–1 857**
Operating result (EBIT) in % of net revenue	1.4	–9.6			–0.2
Segment assets					
Total	**1 462 936**	**952 524**	**563 615**	**–619 617**	**2 359 458**
Segment liabilities					
Total	**1 012 671**	**595 277**	**758 179**	**–619 617**	**1 746 510**

7 REVENUE FROM CONTRACTS WITH CUSTOMERS

Disaggregation of sales

2021

in CHF 000	Valora Retail	Food Service	Others	Group total
Revenue from sale of goods [1]	630 622	99 784	11	730 417
Income from services	52 795	3 469	10 217	66 481
Total revenue from contracts with customers (according to IFRS 15)	**683 417**	**103 253**	**10 228**	**796 898**
Commission income	13 554	3 640	0	17 194
Total net revenue	**696 971**	**106 893**	**10 228**	**814 092**

[1] Includes wholesale revenue of CHF 56.6 million, which can be attributed to the Food Service segment.

2020

in CHF 000	Valora Retail	Food Service	Others	Group total
Revenue from sale of goods [1]	635 939	102 125	1 949	740 013
Income from services	48 142	4 901	3 978	57 022
Total revenue from contracts with customers (according to IFRS 15)	**684 082**	**107 026**	**5 927**	**797 035**
Commission income	13 267	5 314	0	18 581
Total net revenue	**697 349**	**112 341**	**5 927**	**815 616**

[1] Includes wholesale revenue of CHF 48.9 million, which can be attributed to the Food Service segment.

8 OTHER OPERATING EXPENSES

1 January to 30 June, in CHF 000	2021	2020 restated [1]
Agency fees	83 830	81 590
Rental expenses	8 568	11 844
Ancillary rental costs and property expenses	18 093	17 193
Shipping	15 420	16 315
Management and administration	14 637	13 738
Communication and IT	11 722	12 817
Energy and maintenance expenses	5 809	5 889
Advertising and sales	4 431	5 732
Impairment losses on accounts receivable	1 504	2 510
Other	7 859	6 634
Total other operating expenses	**171 875**	**174 263**

[1] See note 4.

9 OTHER INCOME

1 January to 30 June, in CHF 000	2021	2020 restated [1]
Rental income	8 982	12 110
Rent concessions	11 381	17 302
Government support programme	13 133	0
Gain from disposal of non-current assets	51	135
Other	2 752	3 015
Total other income	**36 299**	**32 562**

[1] See note 4.

10 FINANCIAL INCOME AND EXPENSES

1 January to 30 June, in CHF 000	**2021**	2020 restated [1]
Interest income from financial assets	34	32
Interest income from lease receivables	819	901
Dividend income	276	15
Foreign exchange gains	460	0
Total financial income	**1 590**	**948**
Interest expense on financial liabilities	2 998	3 064
Interest expense on lease liabilities	8 907	10 006
Foreign exchange losses	0	890
Total financial expenses	**11 906**	**13 960**

[1] See note 4.

11 VALORA AS A LESSEE

A) RIGHT-OF-USE ASSETS

in CHF 000	**2021**	2020
At cost		
Balance on 1 January	**1 191 885**	**1 074 855**
Additions	80 302	82 164
Disposals	–26 021	–32 796
Currency translation differences	4 834	–5 891
Balance on 30 June	**1 251 000**	**1 118 332**
Accumulated depreciation		
Balance on 1 January	**–282 083**	**–135 858**
Additions	–79 226	–75 146
Reversal of impairments / (impairments)	150	–431
Disposals	9 278	5 398
Currency translation differences	–1 411	994
Balance on 30 June	**–353 291**	**–205 043**
Carrying amount		
Balance on 30 June	**897 709**	**913 289**

New contracts and exercised extension options are recognised as additions to the right-of-use assets.

Disposals relate either to the early termination of contracts, exercised termination options or head lease contracts that become part of sublease arrangements (finance leases).

B) LEASE LIABILITIES

in CHF 000	2021	2020
Balance on 1 January	**1 027 716**	**1 048 240**
Additions	75 403	72 222
Interest on lease liabilities	8 907	10 006
Lease payments	–97 425	–89 511
Early termination of contracts	–9 114	–5 956
Currency translation differences	4 763	–6 805
Balance on 30 June	**1 010 250**	**1 028 196**
Thereof current portion	171 966	164 496
Thereof non-current portion	838 284	863 700

12 VALORA AS A LESSOR

in CHF 000	2021	2020
Balance on 1 January	**88 687**	**91 613**
Additions	8 527	21 701
Interest on lease receivables	819	901
Repayments	–12 377	–12 123
Early termination of contracts	–5 619	–9 109
Currency translation differences	1 259	–1 798
Balance on 30 June	**81 311**	**91 186**
Thereof current portion	21 275	21 785
Thereof non-current portion	60 036	69 401

13 FINANCIAL INSTRUMENTS AND FAIR VALUES

The carrying amounts of the financial assets and liabilities in the scope of IFRS 7 and IFRS 13 correspond to their fair values.

The Group used the proceeds from the Share Placement from November 2020 to repay the EUR 72 million (CHF 79.4 million) bonded loan on 29 April 2021. This allows the Group to increase its financial flexibility in the persistently dynamic environment, to protect against planning uncertainty and to be able to implement strategic priorities to continue the strengthening of the company's market position.

Hierarchy levels applied to fair values. Fair values are allocated to three hierarchy levels. Currently all of Valora's financial instruments that are subsequently measured at fair value are allocated to level three and therefore all fair values of financial instruments are determined on the basis of estimates.

Level 3. Other non-current financial assets as per 30 June 2021 were CHF 649 thousand (2020: CHF 649 thousand).

14 SEASONAL EFFECTS

Typically some 40 – 45 % of EBIT is generated in the first half of the year, with the remaining 55 – 60 % being generated in the second six months. However, the coronavirus (COVID-19) pandemic has significantly affected these interim financial statements of 2020 and 2021 and caused sharp declines in revenue due to regulatory and organisational mandates and changes in consumer behavior.

15 MAJOR FOREIGN CURRENCIES

Translation rates used for Valora's major foreign currencies

	Average rate for 6 months to 30.06.2021	**Closing rate on 30.06.2021**	Average rate for 6 months to 30.06.2020	Closing rate on 30.06.2020	Closing rate on 31.12.2020
Euro, EUR 1	1.094	1.097	1.064	1.064	1.081
US dollar, USD 1	0.908	0.925	0.966	0.947	0.885

16 SUBSEQUENT EVENTS

On 21 July 2021 Valora has announced that it will take over the operation of 39 Moveri service station stores in Switzerland from 1 January 2022.

ALTERNATIVE PERFORMANCE MEASURES

Valora's financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS). In addition to the information and figures required by these standards, Valora publishes alternative performance measures (APMs) that are not defined or specified in these standards and for which there are no generally accepted reporting formats. Valora determines the APMs with the aim of making it possible to compare the performance indicators over time and across sectors. This is achieved by making certain adjustments to the balance sheet, income statement and cash flow statement items prepared in accordance with the applicable accounting standards. Such adjustments may result from different calculation and valuation methods as well as special effects that affect the meaningfulness of these items. The APMs determined in this way apply to all periods and are used both internally for business management purposes and externally to assess the company's performance by analysts, investors and rating agencies.

This document has been prepared in conformity with the Directive on the Use of Alternative Performance Measures issued by SIX Exchange Regulation Ltd.
The main alternative performance measures used by the Group are explained in this document.

- External sales
- Change in sales – FX- and POS-adjusted (same store)
- Gross profit (margin)
- EBITDA
- Free Cash Flow
- Net financial debt
- Net debt II
- Leverage Ratio
- Return on Capital Employed (ROCE)
- Equity ratio
- Net Working Capital

External sales [1)]

External sales are defined as Valora's net revenue plus the sales generated by its contracted sales outlets. External sales, on the other hand, do not include deliveries to these points of sale, franchise fees and other income from operating agreements. This indicator ensures that sales can be compared despite changing distribution models.

Change in net revenue – FX- and POS-adjusted (same store)

The currency-adjusted change in net revenue shows the percentage change in net revenue excluding the impact of exchange rate effects. The POS-adjusted change is calculated for the respective business unit on the basis of unchanged POS, i.e. without openings and closings. In the case of exchange rate effects, the functional currency valid in the respective country is used for the calculation.

Gross profit (margin) [1)]

Gross profit is calculated as net revenue less cost of goods and materials.
The gross profit margin is the gross profit as a % of net revenue.

[1)] See reconciliations for calculation

EBITDA [1)]

EBITDA stands for earnings before interest, taxes, depreciation and impairment of property, plant and equipment, impairment of goodwill, and amortization and impairment of other intangible assets. EBITDA is EBIT plus the amortisation of intangible assets and the depreciation of property, plant and equipment, plus impairment losses and minus impairment loss reversals, recognised in profit or loss during the reporting period. Valora uses an EBITDA not considering depreciation on right-of-use assets arising from lease agreements.

Free Cash Flow [1)]

Valora uses cash flow before acquisitions and dividends as a free cash flow measure. Cash flow before acquisitions and dividends is calculated as cash flow from operating activities less net capital expenditure (investments in property, plant, equipment and intangible assets less proceeds from the sale of property, plant, equipment and intangible assets), less repayments of lease liabilities, adding lease payments received from finance leases.

Net financial debt [1)]

Net financial debt is used both internally and externally in assessing Valora's liquidity, capital structure and financial flexibility. Cash, cash equivalents and derivate assets, less financial liabilities (current and non-current) and derivative liabilities.

Net debt II [1)]

Net debt II additionally takes into account the current and non-current lease liabilities but does not include lease receivables.

Leverage Ratio [1)]

The leverage ratio puts EBITDA of the last 12 months in relation to net debt. This ratio indicates how many years the company needs to pay off its current net debt. Valora uses this indicator in connection with financing instruments.

Return on Capital Employed (ROCE) [1)]

Valora uses ROCE as a key performance indicator. It combines the view on business profitability and capital efficiency. ROCE is the ratio of the EBIT generated by the Group over the last twelve months to its average capital employed during the same period. Capital employed is defined as non-current assets excluding right-of-use assets and lease receivables less deferred tax assets plus net working capital plus operating cash.

Equity Ratio [1)]

The equity ratio shows the ratio of equity to total assets excluding right-of-use assets and lease receivables.

Net Working Capital [1)]

Net working capital is capital invested in the Group's operating activities. Net working capital equals trade accounts receivable, other current receivables and inventories less trade accounts payable and other current liabilities.

[1)] See reconciliations for calculation

RECONCILIATIONS

External Sales

1 January to 30 June, in CHF 000	**2021**	2020
Net revenue	814 092	815 616
Sales franchisees and other contractual bounded partners [1]	216 269	269 566
External sales	**1 030 361**	**1 085 182**

[1] Net of deliveries from Valora to franchise points of sale, franchise fees and other income from operating agreements

Gross profit (margin)

1 January to 30 June, in CHF 000	**2021**	2020
Net revenue	814 092	815 616
Cost of goods and materials	–457 549	–460 280
Gross Profit	**356 543**	**355 336**
Gross Profit Margin	**43.8 %**	**43.6 %**

EBITDA

1 January to 30 June, in CHF 000	**2021**	2020
EBIT	**7 377**	**–1 857**
Depreciation and impairment of property, plant and equipment	23 408	24 417
Amortisation and impairment of intangible assets	8 559	8 136
EBITDA	**39 345**	**30 696**

Free Cash Flow

1 January to 30 June, in CHF 000	**2021**	2020
Cash Flow from operating activities	**96 209**	**114 894**
Investment in property, plant, equipment and intangible assets	–19 458	–35 560
Proceeds from the sale of property, plant, equipment and intangible assets	183	470
Repayments of lease liabilities	–88 552	–79 505
Lease payments received from finance leases	11 558	11 222
Free Cash Flow	**–61**	**11 521**

Net financial debt

in CHF 000	**30.06.2021**	31.12.2020
Cash and cash equivalents	149 887	229 727
Current financial and derivative liabilities	0	–77 839
Non-current financial liabilities	–367 854	–363 679
Net financial debt	**–217 967**	**–211 791**

Net debt II

in CHF 000	**30.06.2021**	31.12.2020
Net financial debt	**–217 967**	**–211 791**
Current lease liabilities	–171 966	–170 017
Non-current lease liabilities	–838 284	–857 699
Net debt II	**–1 228 217**	**–1 239 507**

Leverage Ratio

in CHF 000	**30.06.2021**	31.12.2020
Net financial debt	**217 967**	**211 791**
Relevant EBITDA for the Group	**92 078**	**83 429**
Leverage ratio	**2.37x**	**2.54x**

Return on Capital Employed (ROCE)

in CHF 000	**30.06.2021**	31.12.2020	31.12.2019
Non-current assets	1 882 444	1 908 327	1 960 383
Right-of-use assest	–897 709	–909 802	–938 997
Non-current lease receivables	–60 036	–66 170	–68 207
Deferred tax assets	–23 802	–20 512	–17 838
Trade accounts receivable	45 692	58 397	77 080
Inventories	134 053	143 168	143 393
Other current receivables	91 416	81 239	65 635
Trade accounts payable	–157 552	–186 617	–145 387
Other current liabilities	–83 171	–82 518	–104 469
Operating cash [1]	85 000	85 000	85 000
Capital Employed	**1 016 335**	**1 010 513**	**1 056 593**
Average on a monthly basis [2]	**1 036 418**	**1 056 744**	
EBIT	**23 286**	**14 051**	
ROCE	**2.2 %**	**1.3 %**	

[1] Operating cash means the least amount of available cash to maintain in cash planning and is only considered on Group level.
[2] Capital employed is the average measured over the preceding 13 months.

Equity Ratio

in CHF 000	**30.06.2021**	31.12.2020
Total Equity	686 042	685 045
Total assets excluding right-of-use assets and lease receivables	1 349 056	1 447 396
Equity Ratio	**50.9 %**	**47.3 %**

Net Working Capital

in CHF 000	**30.06.2021**	31.12.2020
Trade accounts receivable	45 692	58 397
Inventories	134 053	143 168
Other current receivables	91 416	81 239
Trade accounts payable	–157 552	–186 617
Other current liabilities	–83 171	–82 518
Net Working Capital	**30 438**	**13 669**

The next Ordinary General Meeting of shareholders of Valora Holding AG
will be held on 6 April 2022.

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